K-15016/157/2015-SC-I Government of India Ministry of Housing and Urban Affairs

Nirman Bhawan, New Delhi Dated: 4th July, 2018

OFFICE MEMORANDUM

Subject:

Selection of Shillong as 100th City for development as Smart Cities under

Smart Cities Mission,

The undersigned is directed to convey that the Competent Authority has approved selection of Shillong (Meghalaya) as 100th city for development as Smart City under Smart Cities Mission.

- 2. As a first step, a Special Purpose Vehicle (SPV) is required to be established by the city with a Chief Executive Officer as its head. A model Articles of Association was circulated to all the State Governments, which City may utilise with benefit. To facilitate cities to take actions in a time bound manner, a list of activities to be done by cities along with steps and appropriate links is enclosed.
- 3. The State Government of Meghalaya is, therefore, requested to establish the Special Purpose Vehicle (SPV) in terms of Para 10 of the Mission Guidelines under intimation to this Ministry at the earliest. Further the city of Shillong may also be directed to start the process/activities and apprise this Ministry about the action taken regularly.

Encl.: As above.

(Sanjay Sharma)

Under Secretary to the Government of India Tel. No. 23062908

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Apex Committee Members:-

i) Secretary, Housing and Poverty Alleviation

ii) Secretary (Expenditure)

- iii) Joint Secretary & Financial Adviser, MoUD
- iv) Joint Secretary & National Mission Director (Smart Cities), MoHUA
- v) Director, National Institute of Urban Planning
- vi) Chief Planner, Town and Country Planning
- vii) Principal Secretary (LSGD), State Governments of Rajasthan/Madhya Pradesh/Gujarat.
- Chief Secretary, State Government of Meghalaya.
- 3. Principal Secretary (UD), State Government of Meghalaya.
- 4. Municipal Commissioner, Shillong Municipal Corporation.
- PSO to Secretary (HUA).

Next Steps to be taken by Smart Cities after selection

S.No.	Activity	Steps and Reference Document link
1.	Incorporation of SPV	Model Article of Association available at http://www.smartcities.gov.in/writereaddata/Final MCA AOA.pdf
2.	Agenda for First Meeting of Board of Directors	illustrative list of items to be discussed in the first Board Meeting of the SPV,
3.	Selection of Independent Directors	The Ministry of Corporate Affairs (MCA) website to access the panel of independent director has been sent to all the States/Smart Cities. The URL of the portal is http://independentdirector.in .
4.	Recruitment of Key Managerial Posts i.e. CEO, CS and CFO	The SPV is required to recruit full time Key Managerial Personnel i.e., Chief Executive Officer, Company Secretary and Chief Finance Officer. HR agencies are being shortlisted by MoUD. Model RFP available at http://smartcities.gov.in/others.aspx
5.	Recruitment of other HR manpower	The SPV will be required to engage/recruit technical and other manpower. Reference Organisational Structure of some lighthouse cities available at http://smartcities.gov.in/spv.aspx
6.	Delegation of Powers to SPV	State Government/parastatals/ULB will need to delegate some of their functions to the SPV for smooth implementation of the Smart City Plan. However, it will be possible if State Laws provide for the same. In case State laws do not have relevant clause to delegate functions to ULBs, in that case SPV will enter into Commercial Contractual Agreement with other agencies.
7.	Converting Plan to Projects	A systematic way has to be followed to convert plans contained in the Smart City Proposals to a group of similar Projects (modules). Projectivization of integrated plans will follow a two-step process – Procure a Project Management Consulting Firm (PMC). The PMC can be of two types - a single one for the Area Based Development (ABD) and Smart Solutions (SS) Or separate PMCs for ABD and SS.
		The PMC will design, develop the modules (set of projects), prepare the DPR/RfPs for the modules given in the Smart City Proposal and assist in their implementation, etc. as given in para. 10.6 of the Mission Guidelines.
		Model RFP for engagement of PMC is available at http://smartcities.gov.in/pmc.aspx
		Policy Advisory with a decision tree is available at http://www.smartcities.gov.in/writereaddata/Advisory1 SPV P2P.pdf